



ALAMEDA COUNTY HEALTH CARE SERVICES AGENCY

St. Rose Hospital Sustainability Task Force Update

**Board of Supervisors Health Committee
June 12, 2017**

Rebecca Gebhart, HCSA Interim Director
Alameda County Supervisor Richard Valle, District 2

Aman Dhuper, St. Rose Hospital CEO
David Kears, St. Rose Hospital, Board of Directors



ALAMEDA COUNTY HEALTH CARE SERVICES AGENCY

OVERVIEW

- **St. Rose Hospital in the safety net**
- **St. Rose-Alecto progress 2012 - present**
- **Sustainability Task Force Results to-date**
- **Ongoing sustainability and next steps**

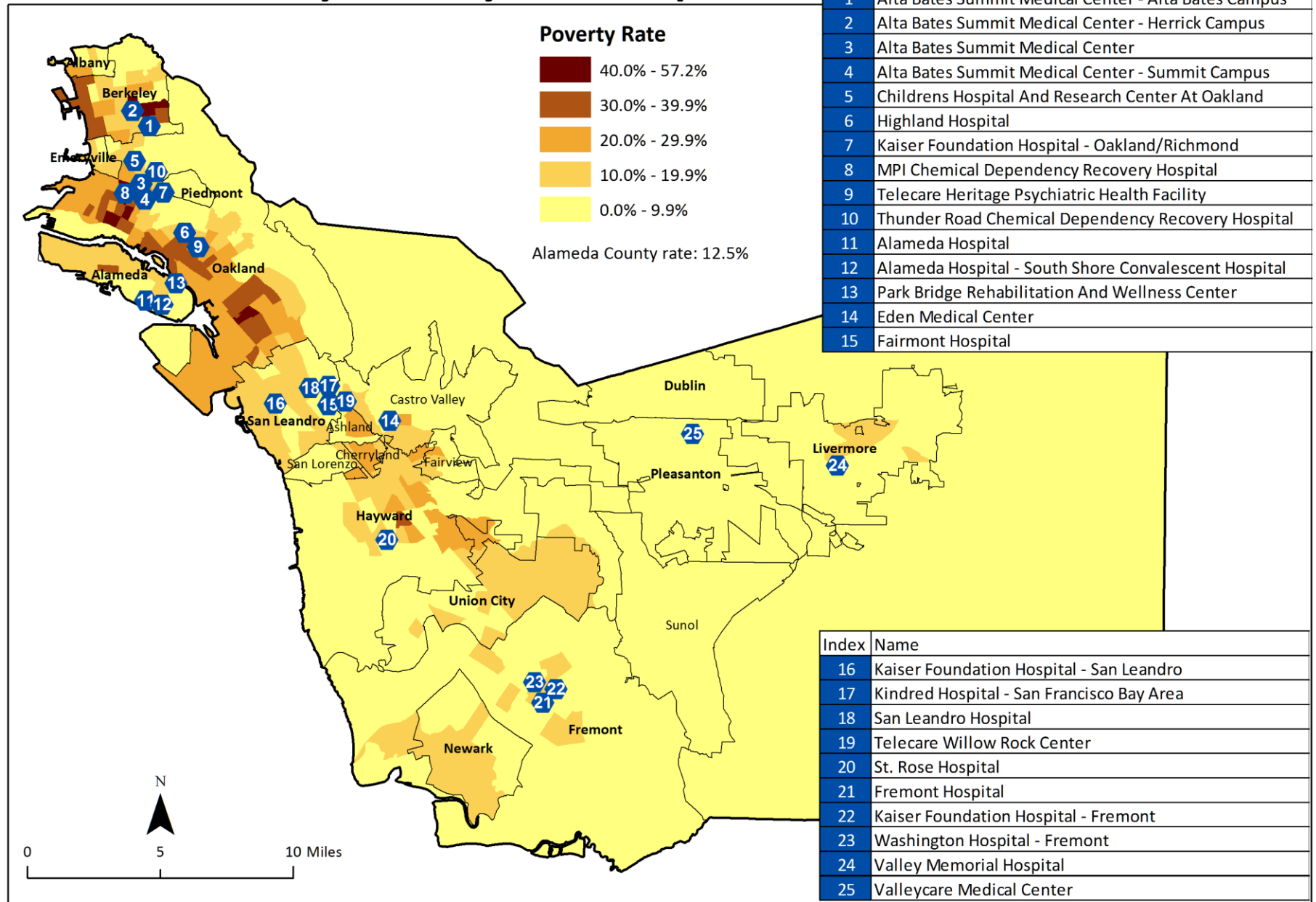


**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

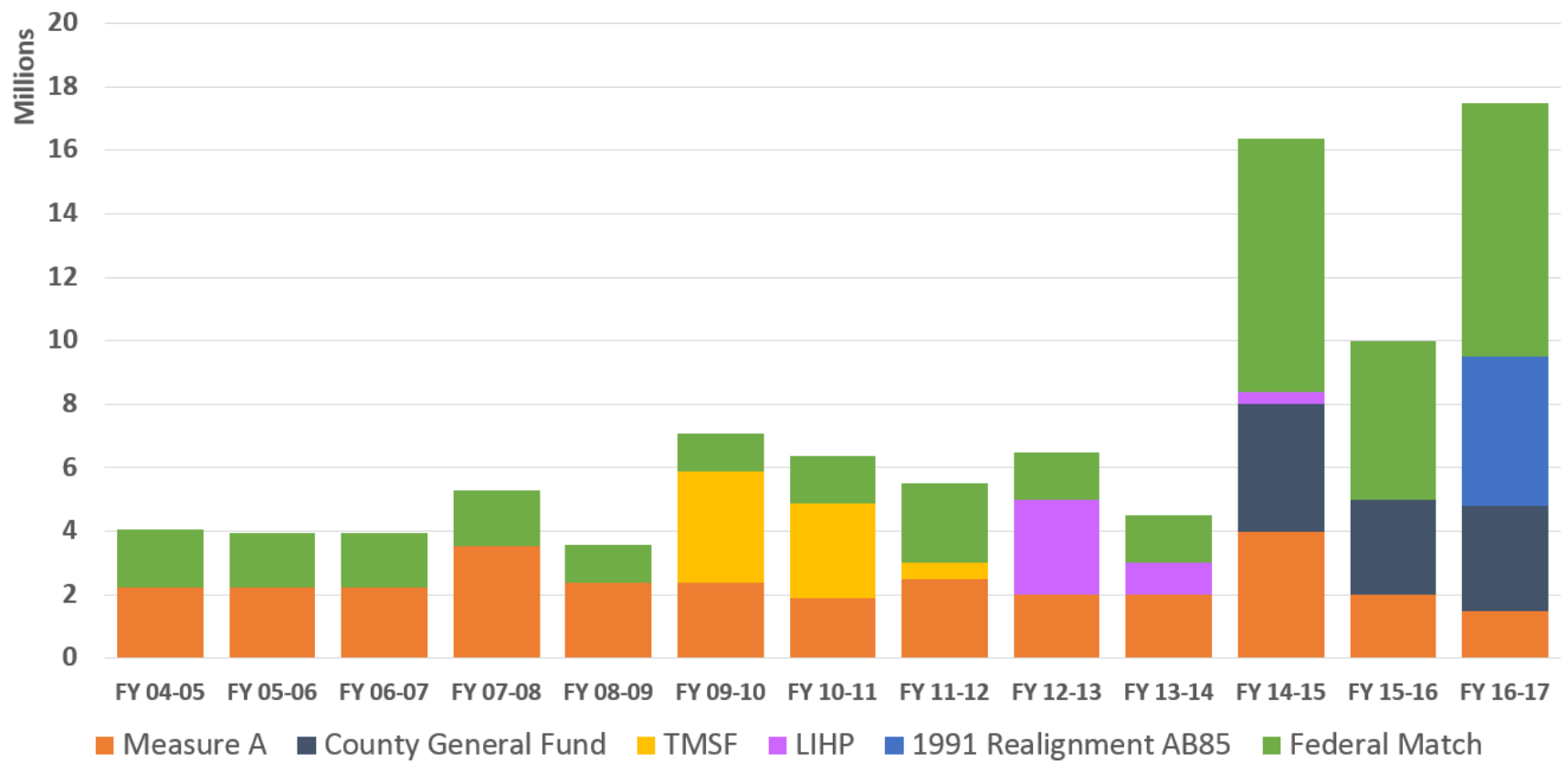
- **Disproportionate share hospital (DSH)**
- **Safety net hospital in South County**
- **Medi-Cal contractor**

Alameda County Poverty and Hospitals



Source: CAPE, with data from American Community Survey 2015 5-year files and OSHPD..

HCSA Funding + Federal Match for St. Rose Hospital





**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

The Mission of St. Rose Hospital is to provide quality health care to our community with respect, compassion and professionalism. We work in partnership with our highly valued physicians and employees to heal and comfort all those we serve.



**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

- **217 Licensed Beds**
- **Emergency Room**
- **Intensive Care Unit**
- **Med/Surg**
- **Labor/Delivery – OB**
- **Women's Center**
- **Cath Lab/Cardiac Receiving Center**



**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

- **OSHPD Relationship**
- **St. Rose debt**
- **Board of Directors role and accountability to OSHPD**
- **Alecto management company**



**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

- **Merits/Accomplishments/Awards**
- **Service Line Expansions**
- **Regulatory & Improvements**
- **Community Assessment**
- **Payer Mix /Challenges**
- **Physician Alignment & Subsidies & Payable**



**ALAMEDA COUNTY
HEALTH CARE SERVICES AGENCY**

St. Rose Hospital

- **Sustainability Task Force**

“To enrich and preserve an independent system of health care and safety-net services to all Alameda County residents through ensuring safety-net hospitals remain viable and open.”



ALAMEDA COUNTY HEALTH CARE SERVICES AGENCY

St. Rose Hospital

• Sustainability Task Force

Initial Goals

1. Ensure the continued operation of Alameda County's second largest safety-net hospital, St. Rose Hospital in Hayward.
2. Identify the need and appropriate ongoing level of financial support from Alameda County to St. Rose Hospital.
3. Develop short term and long term plans of action and recommendation(s) for financial support in FY16/17 and beyond.
4. Continue collaboration between St. Rose Hospital, Alameda County Health Care Services Agency, and Alameda Health System to maintain the County's safety-net health care system.



ALAMEDA COUNTY HEALTH CARE SERVICES AGENCY

St. Rose Hospital

• Sustainability Task Force Partners

Richard Valle, Supervisor, Alameda County

Scott Haggerty, Supervisor, Alameda County

Barbara Halliday, Mayor, City of Hayward

Michele Lawrence, Board President, AHS

Dave Kears, Board Chair, St. Rose Hospital

Tony Varni, Board Member (ret.), AHS

Delvecchio Finley, CEO, AHS

Gail Steele, Member, St. Rose Hospital Board

Roxann Lewis, President, EHD Board of Trustees

Aman Dhuper, CEO, St. Rose Hospital

Roger Krissman, CFO, St. Rose Hospital

Kelly McAdoo, City Manager, City of Hayward

Susan Muranishi, Administrator, Alameda County

Steve Manning, Auditor-Controller, Alameda County

Rebecca Gebhart, Interim Director, ACHCSA

Terry Lightfoot, Director of Legislative Affairs, AHS

Mona Palacios, Executive Officer, LAFCO

Matthew Mulany, Teamsters Local 856

Puneet Maharaj, CNA



**ALAMEDA COUNTY
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St. Rose Hospital

- **Sustainability Task Force**
 - **Ongoing meetings with key partners to identify a permanent funding solution for St. Rose**
 - **September 28, 2016**
 - **October 16, 2016**
 - **June 2, 2017**



**ALAMEDA COUNTY
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St. Rose Hospital

- **Sustainability Task Force Results to-date**
 - **HCSA Proposal in FY16-17**
 - **\$8 million, one-time funds**
 - **Leverages \$6.5 million in Medicaid**
 - **Total \$14.5 million**
 - **Maximizes IGTs in FY15-16 and FY16-17**
 - **Approved by BOS on 3/21/17**



**ALAMEDA COUNTY
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St. Rose Hospital

- **Sustainability Task Force**
 - **Proposal for on-going funding for St. Rose Hospital**
 - **FY17-18 - \$1.5M is secured**



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St. Rose Hospital Sustainability Task Force

Questions?